

Personal Development Review

Last updated Jul-15

Investigative Medicine

Factsheet 17

Performance Development Review (PDR) Scheme

The PDR Scheme has been introduced across RDM to allow staff to discuss their progress, objectives and training needs with their line manager, and to receive feedback on their performance and achievements on an annual basis. It is also an opportunity to discuss what support may be needed to achieve future objectives & goals, and to discuss career plans, including training requirements.

Benefits of PDR

PDR is a two way dialogue. It is an opportunity for staff to understand what is expected of them and for line managers to recognise good performance and address any issues. PDR helps with building good relationships between line managers and their staff. It also is an opportunity to spot emerging talent across RDM. The PDR Scheme ensures that there is a consistent framework for performance and development management across RDM.

What does a PDR cover?

PDRs are structured in three parts
– preparation for the annual

meeting, the meeting itself, and agreed follow-up actions.

Once you have completed your probationary period, you should be notified by your line manager when a PDR is due. If you do not hear within 9 months of the completion of your probationary period, check with your line manager or local HR team.

Prior to the meeting you should complete a PDR form and send it to your line manager, who should look at it and send any further comments for discussion in advance of the meeting. The meeting itself is an opportunity for you and your line manager to reflect on progress, achievements and difficulties encountered, and to set and agree objectives for the year ahead, discuss career aims and agree any training or development actions. Subsequent to the meeting, any agreed actions should be followed up.

The PDR is also an opportunity to record any additional duties that the reviewee has taken on e.g. outreach, committee membership, as well as an opportunity to discuss issues of work-life balance and flexible working.

Your Responsibilities

As a reviewee you should:

- Set aside sufficient time to prepare
- Complete the PDR paperwork before your meeting
- Be confident & put forward suggestions
- Ask questions
- Listen to constructive feedback
- Reflect on your achievements
- Reflect on areas for improvement
- Think about your objectives for the year ahead
- Identify how your manager could help with achieving these
- Research training & development opportunities
- Follow up on agreed objectives and actions with your line manager after your PDR has taken place

Remember, a PDR should be conducted in an open, respectful and constructive manner.

PDR Form

Each RDM division has its own local process and PDR form, with sections to be completed by the reviewee and others by the line manager. A blank form is available from your local HR Officer (hr@rdm.ox.ac.uk). Completed forms should be signed by both parties and returned to your HR Officer for your employee file.

Training for Line Managers

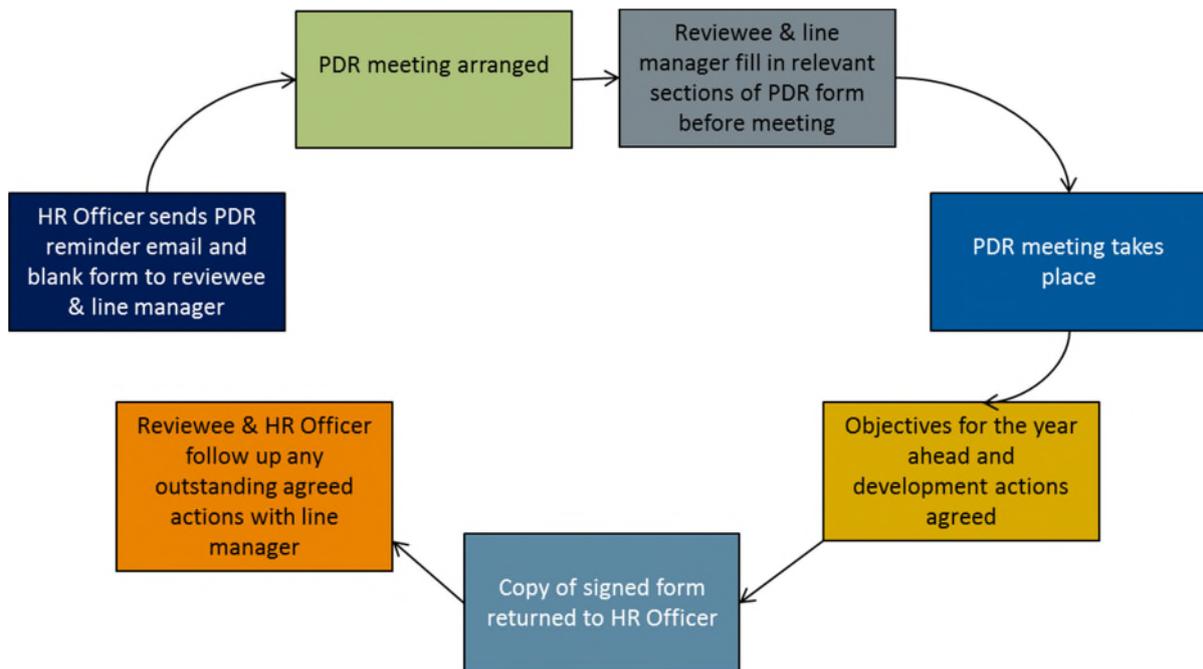
The Oxford Learning Institute offers an online training course for line managers on PDR. See: www.learning.ox.ac.uk/seminar_desc.php?cat=az&ls=&cc=PER/PDR/ONLI&page=3&id=1047

A PDR Toolkit has been developed for line managers. To get a copy, please contact your local HR officer.

Your Responsibilities

As a line manager, you should:

- Remember that this is an important part of your normal duties and treat it seriously
- Set aside sufficient time to prepare and consult relevant documents e.g. job description
- Think carefully about what you want to say
- Remember that each person has different motivational needs
- Be constructive, open and clear with your feedback
- Use praise to recognise effort
- If you disagree with the reviewee, say so in a professional manner
- Consider what support you can give to your reviewee in achieving their objectives
- Be aware of available training & development opportunities



Further information:

www.rdm.ox.ac.uk/personal-development-review-pdr
www.learning.ox.ac.uk/pdr/